## **SABER-School Health Framework-Rubrics**

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Policy Goal 1: Health	h-related school policies				
National level policy that addresses school health	School health included in national-level poverty reduction strategy or equivalent national policy  Published and distributed national policy covers all four components of FRESH <sup>1</sup> (health-related school policies, safe school environment, school-based health and nutrition services, and skills-based health education)	School health not yet included in national-level poverty reduction strategy or equivalent national policy National recognition of the importance of school health exists but a national policy has not been published as yet	School health discussed by members and partners during preparation of PRSP but not included in final PRSP Published national policy that covers some but not all four components of FRESH (e.g. a policy on HIV in education only); some regional and school-level stakeholders have copies	Published national policy that covers some aspects of all four components of FRESH; almost all regional and school-level stakeholders have copies of the national school health policy and have been trained in its implementation	School health included in national-level poverty reduction strategy or equivalent national policy, accompanied by targets and/or milestones set by the government  Comprehensive approach to all four areas promoting inclusion and equity; almost all regional and school-level stakeholders have copies of the national school health policy and have been trained in its implementation and written school-level policies exist that address school health
	Published national policy involves a multisectoral approach	National recognition of the importance of a multisectoral approach to school health exists but a national policy has not been published as yet	Published national policy by the education or health sector that addresses school health	Published national policy by the education and health sectors that addresses school health	Published national policy jointly by both the education and health sectors that addresses school health and includes other relevant sectors (e.g. water, environment, agriculture)

<sup>&</sup>lt;sup>1</sup> FRESH is a common framework for school health programmes which was internationally agreed upon in April 2000 at the World Education Forum in Dakar, Senegal. The FRESH partners include many international organizations including Child-to-Child Trust, EDC, Education International, Food and Agriculture Organization of the United Nations (FAO), International Red Cross, PCD, Roll Back Malaria Partnership, Save the Children, Joint United Nations Programme on HIV/AIDS (UNAIDS), UNESCO, UNICEF, United Nations Office on Drugs and Crime (UNODC), WFP, WHO and the World Bank.

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Coordinated implementation of a national level policy that addresses school health	Multisectoral steering committee coordinates implementation of a national school health policy	Any multisectoral steering committee coordination efforts are currently nonsystematic	Sectoral steering committee from education or health coordinates implementation of a national school health policy	Multisectoral steering committee from both education and health coordinates implementation of a national school health policy	Multisectoral steering committee from education, health, and one or more other relevant sectors (e.g. water, environment, agriculture) coordinates implementation of a national school health policy
Governance of a national school health policy	National budget line(s) and funding allocated to school health; funds are disbursed to the implementation levels in a timely and effective manner	A national budget line or funding does not yet exist for school health; mechanisms do not yet exist for disbursing funds to the implementation levels	National budget line and funding for school health exists in either the health or education sector; school health funds are disbursed to the implementation levels intermittently	National budget line and funding for school health exists in both the health and the education sectors; school health funds are disbursed to the implementation levels in a timely and effective manner	National budget line and funding for school health exists in health, education, and one or more other sectors; school health funds are disbursed to the implementation levels in a timely and effective manner and implementers have the capacity to plan and budget as well as request resources from the central level

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Quality assurance of programming	Situation analysis assesses need for the inclusion of various thematic areas 2, informing policy, design, and implementation of the national school health program such that it is targeted and evidence-based	A situation analysis has not yet been planned to assess the need for the inclusion of various thematic areas and inform policy, design, and implementation of the national school health program	Incomplete situation analysis that assesses the need for the inclusion of various thematic areas; policy, design, and implementation of some thematic areas are based on evidence of good practice	Situation analysis conducted that assesses the need for the inclusion of various thematic areas; policy, design, and implementation of these thematic areas are based on evidence of good practice and are targeted according to situation analyses of what thematic area interventions to target in which geographic areas	Situation analysis conducted that assesses the need for the inclusion of various thematic areas, along with costings; policy, design, and comprehensive implementation of these thematic areas are based on evidence of good practice and are targeted according to situation analyses of what thematic area interventions to target in which geographic areas
	Monitoring and Evaluation (M&E)	Systems are not yet in place for M&E of implementation of school health programming	A M&E plan exists for school health programming and data collection and reporting occurs intermittently especially at national level	The M&E plan for school health is integrated into national monitoring or information management systems and data collection and reporting occurs recurrently at national and regional levels	The M&E plan for school health is integrated into national monitoring or information management systems and data collection and reporting occurs recurrently at national, regional and school levels; baseline carried out and program evaluations occur periodically
Gender	Gender dimension of Health addressed in national education policy (e.g. pregnancy, sexual harassment, privacy and sanitation)	Gender dimension of Health is not yet formally addressed in national education policy	Gender dimension of Health addressed in national education policy but implementation is uneven	Gender dimension of Health is addressed in published education policy and is implemented nationally	Gender dimension of Health is addressed in published education policy, implemented nationally, and the M&E mechanism includes oversight of the gender mainstreaming

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<sup>&</sup>lt;sup>2</sup> Thematic areas may include: Children with Special Needs; Deworming; Disaster Risk Reduction/Emergences; Education for Sustainable Development; General Life Skills/Social and Emotional Learning; HIV and AIDS; Hygiene, Water and Sanitation; Malaria; School Feeding; Nutrition; Oral Health, Vision and Hearing; Physical Activity; Prevention and Response to Unintentional Injury; Sexual and Reproductive Health; Substance Abuse; and Violence in the School Setting.

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Policy Goal 2: Safe,	supportive school enviro	nments			
Physical school environment	Provision of safe water in schools  Provision of sanitation facilities	The need for provision of safe water is acknowledged, but standards are absent, and coverage is uneven The need for provision of	The need for safe water provision in all schools is recognised, standards have been established  The need for provision of	National surveys (needs assessments) have been conducted to assess whether schools meet the standards for safe water and implementation plans are in place to ensure that all schools achieve these standards.  National surveys have been conducted to assess whether	Plans, based on a needs assessment, are in place to ensure that all schools achieve these standards and plans for monitoring and maintaining these facilities are also in place.  Plans, based on a needs assessment, are in place to
		sanitation facilities is acknowledged, but standards are absent, and coverage is uneven	sanitation facilities in all schools is recognised, standards have been established, but national coverage has not been achieved	schools meet the standards for safe water and a plan is in place to ensure that all schools achieve these standards.	ensure that all schools achieve these standards and plans for monitoring and maintaining these facilities are also in place.
	Provision of sound school structures (including accessibility for children with disabilities) and school safety	Construction and maintenance of school buildings is unregulated and national standards are lacking on what constitutes sound school structures and school safety	New schools being built have sound structures and school safety issues are taken into account, but coverage is not universal among older schools	Sound school structure standards are set and an update program is in place for older buildings; teachers, schoolchildren, families and other local stakeholders are mobilized to achieve and sustain a healthy school environment	National and local standards for sound school structures are fully implemented building structures are regularly monitored and maintained

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Psychosocial school environment	Issues of stigmatisation (e.g. HIV, disability) are recognised and addressed by the education system	Any responses to issues of stigmatisation in schools are currently nonsystematic	Some schools are effectively responding to stigma issues, but coverage is not universal; in-service teacher training on stigma issues is being provided	Stigma is covered in life skills education, pre- and in-service teacher training are being provided universally, and bullying as a result of stigma is effectively dealt with at the school level	Stigma is covered in life skills education, pre- and in-service teacher training are being provided universally, bullying as a result of stigma is effectively dealt with at the school level, and support groups responding to specific stigma issues are in place for both learners and teachers
	Protection of learners and staff from violence (including corporal punishment, fighting, physical assault, gang activity, bullying, sexual harassment, and gender-based violence)	National standards on how to address violence in schools are lacking	National standards on how to address some forms of institutional violence in schools are in place, guidelines are being developed, and in- service training is being provided	National standards and guidelines on how to address some forms of institutional violence in schools are published and disseminated; preand in-service teacher training are being provided universally	Mechanisms are in place to respond to all forms of institutional violence in schools
	Provision of psychosocial support to teachers and students who are affected by trauma due to shock (e.g. conflict, orphaning, etc.)	Provision of psychosocial support for learners and teachers affected by trauma due to shock is non-uniform	Some psychosocial support is available to learners and teachers either in school or through referrals but coverage is not universal	Available psychosocial support for learners and teachers is mobilised (either in school or through referral services) and there is provision of appropriate psychosocial support activities for teachers and students in temporary learning spaces and in child-friendly spaces for young children and adolescents	Effective school-based intervention for supporting students' psychosocial well-being is developed and there is provision of appropriate psychosocial support activities for teachers and students in temporary learning spaces and in child-friendly spaces for young children and adolescents; impact on psychosocial wellbeing and cognitive function is being monitored

Policy Lever	Indicator	Latent	Emerging	Established		Advanced
Policy Goal 3: Schoo	l-based health and nutri	tion services				
School-based delivery of health and nutrition services	The school-based health and nutrition services identified in the situation analysis and outlined in the national policy are being implemented (e.g. deworming, first aid, malaria control, micronutrients, school feeding, vaccination, etc.)	A situation analysis has not yet been undertaken to assess the need for various schoolbased health and nutrition services	Situation analysis has been undertaken that assess the need for various school-based health and nutrition services but systematic implementation is yet to be underway	Situation analysis has been undertaken, identifying or effective and appropriate based health and nutrition interventions, some of which being implemented and the scale in a targeted manner available budget	cost-effective and appropriate health and nutrition services identified in the situation analysis and outlined in the national policy are being implemented and taken to scale in a targeted manner in the available budget	
School-based screening and referral to health systems	Remedial services (e.g., refractive error, dental, etc.)	A situation analysis has not yet been undertaken to assess the need for school-based screening and referral to various remedial services	Situation analysis has been undertaken that assess the need for school-based screening and referral to various remedial services but implementation is uneven	Situation analysis has been undertaken, identifying those costeffective and appropriate schoolbased screening and referral to various remedial services that are being taken to scale in the available budget; in-service teacher training is being provided	and appro to remedia situation a national po and taken budget; pr	school-based cost-effective priate screening and referral al services identified in the analysis and outlined in the olicy are being implemented to scale in the available re- and in-service teacher re being provided
	Adolescent health services	Any referrals of pupils to treatment systems for adolescent health services occur nonsystematically	Teacher training for referral of pupils to treatment systems for adolescent health services	Teacher training for referral of pupils to treatment systems for adolescent health services with referral ongoing	for referra systems fo	n-service training of teachers I of pupils to treatment or adolescent health services ral ongoing

Tools for more detailed analysis of focus areas (full list available from <a href="http://go.worldbank.org/NK2EK7MKV0">http://go.worldbank.org/NK2EK7MKV0</a>).

- Brooker, S. 2009. *Malaria Control in Schools: A Toolkit on Effective Education Sector Responses to Malaria in Africa*. Washington, DC: World Bank; London: Partnership for Child Development.
- Dixon, R., J. Kihara, A. Tembon, S. Brooker, K. Neeser, K. Levy, A. Fishbane, A. Montresor, D. A. P. Bundy, and L. J. Drake. 2010. School-based Deworming: A planners' guide to proposal development for national school based deworming programs." Conference Edition. Washington, DC: Deworm the World.

Policy Lever	Indicator	Latent	Emerging	Established	Advanced

- Global Atlas of Helminth Infection. www.thiswormyworld.org
- World Bank. 2003. Education and HIV/AIDS: A Sourcebook of HIV/AIDS Prevention Programs. Washington, DC: World Bank.
- World Bank. 2008. Education and HIV/AIDS: A Sourcebook of HIV/AIDS Prevention Programs; Volume 2: Education Sector-wide Approaches. Washington, DC: World Bank.
- World Bank, UNICEF, and Water and Sanitation Program. 2005. "Toolkit on Hygiene, Sanitation, and Water in Schools." World Bank, Washington, DC.
- World Bank. 2011. "SABER-School Feeding." Draft Framework Rubrics. 27 April 2011.

Policy Goal 4: Skills-	Policy Goal 4: Skills-based Health education								
Knowledge-based	Provision of basic,	Some schools are	Some health, HIV, nutrition	Curriculum	Curriculum				
health education	accurate health, HIV,	teaching some	and/or hygiene information is	comprehensively covers	comprehensively covers				
	nutrition and hygiene	health, HIV,	included in the curriculum, but	health (linked to the	health (linked to the health				
	information in the	nutrition and	it may not be comprehensive;	health issues identified	issues identified in the				
	school curriculum	hygiene	in-service teacher training is	in the situation	situation analysis), HIV,				
	that is relevant to	information, but	being provided, and the	analysis), HIV, nutrition	nutrition and hygiene				
	behaviour change	coverage is not	majority of schools are teaching	and hygiene knowledge;	knowledge; pre- and in-				
		universal nor is the	the curriculum covered health	pre- and in-service	service training is being				
		information	information, but coverage is	training is being	provided; all schools are				
		provided	not universal	provided; and all schools	teaching the curriculum;				
				are teaching the	and the knowledge is				
				curriculum	covered in school exams				
Age-appropriate	Participatory	Some life skills	Participatory approaches are	Participatory exercises	Participatory exercises to				
and sex-specific	approaches are part	education is taking	part of the national curriculum;	to teach life skills for	teach life skills for health				
life skills education	of the curriculum and	place in some	some of the key life skills for	health behaviours are	behaviours are part of the				
for health	are used to teach key	schools using	health themes are covered in	part of the national	national curriculum; pre-				
	age-appropriate and	participatory	the curriculum; in-service	curriculum; pre- and in-	and in-service training is				
	sex-specific life skills	approaches, but it is	training is being provided; and	service training is being	being provided; materials				
	for health themes <sup>3</sup>	non-uniform and	teaching of the participatory	provided; and materials	for teaching life skills for				
		does not cover all of	approaches is taking place in	for teaching life skills for	health in schools are in				
		the life skills for	the majority of schools, but is	health in schools are in	place and made available				
		health themes	not universal	place and made	and teaching is ongoing in				
				available and teaching is	most schools; and school				
				ongoing in most schools	curricula guidelines identify				

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<sup>&</sup>lt;sup>3</sup> Essential life skills (social and emotional learning); Basic nutrition and healthy life styles (nutrition, school gardens, and physical activity); Basic health issues (malaria, helminths, influenza outbreaks – these should be linked to the health issues identified in the situation analysis); Basic safety issues (road safety, safety at home and at school, first aid, emergency preparedness); Personal health and hygiene issues (hygiene, oral health, vision and hearing); Physical, emotional and social development and sexual and reproductive health; HIV and AIDS; Substance abuse; Violence prevention; Sustainable development (climate change, resource management, environmental protection, disaster risk reduction); and Gender issues.

Policy Lever	Indicator	Latent	Emerging	Establishe	ed	Advanced
						specific life skills for health
						learning outcomes and
						measurement standards,
						including examinations

## **SABER-School Feeding Framework-Rubrics**

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Policy Goal 1: Policy fra	meworks				
Overarching policies	National-level poverty	There is recognition of	School feeding discussed by	School feeding included in	School feeding included in
for school feeding -	reduction strategy or	school feeding as an	members and partners	published national-level	published national-level
sound alignment with	equivalent national	education and/or social	during preparation of	poverty reduction strategy	poverty reduction strategy or
the national policy	strategy as well as	protection intervention, but	national-level poverty	or equivalent national	equivalent national policy
	sectoral policies and	school feeding is not yet	reduction strategy,	policy (including	(including specifications as to
	strategies (education	included in the published	equivalent national policy,	specifications as to where	where school feeding will be
	sector plan, nutrition	national-level poverty	or sectoral policies and	school feeding will be	anchored and who will
	policy, social protection	reduction strategy,	strategies but not yet	anchored and who will	implement and accompanied
	policy) identify school	equivalent national policy,	published	implement); published	by targets and/or milestones
	feeding as an education	or sectoral policies and		sectoral policies or	set by the government);
	and/or social protection	strategies		strategies have clearly	published sectoral policies or
	intervention, clearly			defined objectives and	strategies have clearly defined
	defining objectives and			sectoral responsibilities	objectives and sectoral
	sectoral responsibilities				responsibilities, including what
					school feeding can and cannot
					achieve, and aligned with the
					national-level poverty
					reduction strategy or
					equivalent national strategy

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
	An evidence-based	There is recognition of the	A technical policy and	A technical policy related to	A technical policy related to
	technical policy related to	need for a technical policy	situation analysis under	school feeding is published,	school feeding is published,
	school feeding outlines	related to school feeding,	development by the	outlining the objectives,	outlining the objectives,
	the objectives, rationale,	but one has not yet been	relevant sectors that	rationale, scope, design,	rationale, scope, design,
	scope, design, and	developed or published	address school feeding	funding and sustainability of	funding and sustainability of
	funding and sustainability			the program and covering	the program and
	of the program and			some aspects of all four	comprehensively covering all
	comprehensively			other policy goals, including	four other policy goals with a
	addresses all four other			links with agriculture	strategy for local production
	policy goals (institutional			development	and sourcing, including links
	capacity and				with agriculture development
	coordination, financial				and small holder farmers;
	capacity, design and				policy is informed by a
	implementation, and				situation analysis of needs and
	community participation)				aligned with national poverty
					reduction strategies and
					relevant sectoral policies and
					strategies
Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Policy Goal 2: Financ	ial capacity				

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Governance of the national school feeding program - stable funding and budgeting	National budget line(s) and funding are allocated to school feeding; funds are disbursed to the implementation levels (national, district and/or school) in a timely and effective manner	There is recognition of the need to include school feeding in the national planning process, but this has not yet happened; the government is fully reliant on external funds and does not have provision in the national budget to allocate resources to school feeding; there is recognition of the need for mechanisms for disbursing funds to the implementation levels, but these are not yet in place	School feeding is included in the national planning process and national funding is stable through a budget line but unable to cover all needs; there is no budget line at regional and school levels; existing school feeding funds are disbursed to the implementation levels intermittently	School feeding is included in the national planning process and is fully funded through a national budget line; all ministries involved in the program implementation have a budget line or funds allocated; budget lines also exist at regional and school levels; school feeding funds are disbursed to the implementation levels in a timely and effective manner	School feeding is included in the national planning process and is fully funded through a national budget line consistent with the school feeding policy and situation analysis including options for engaging with the private sector; budget lines and plans also exist at regional and school levels, sufficient to cover all the expenses of running the program; school feeding funds are disbursed to the implementation levels in a timely and effective manner and implementers have the capacity to plan and budget as well as request resources from the central level
Policy Goal 3: Institutio	nal capacity and coordination	on			the dential level
School feeding coordination - strong partnerships and inter-sector coordination	Multisectoral steering committee coordinates implementation of a national school feeding policy	Any multisectoral steering committee coordination efforts are currently nonsystematic	Sectoral steering committee coordinates implementation of a national school feeding policy	Multisectoral steering committee from at least two sectors (e.g. education, social protection, agriculture, health, local government, water) coordinates implementation of a national school feeding policy	Multisectoral steering committee from at least three sectors (e.g. education, social protection, agriculture, health, local government, water) coordinates implementation of a national school feeding policy; this government-led committee provides comprehensive coordination (across international agencies, NGOs, the private sector and local business representatives as well) and is part of a wider committee on school health and nutrition

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
Management and	National school feeding	A specific school feeding	A school feeding unit	A fully staffed school feeding	A fully staffed school feeding
accountability	management unit and	unit does not yet exist at	exists at the national level,	unit with a clear mandate	unit exists at the national level,
structures, including	accountability structures	the national level;	but it has limited	exists at the national level,	based on an assessment of
staffing - strong	are in place, coordinating	coordination between the	resources and limited staff	based on an assessment of	staffing and resources needs,
institutional	with school level	national, regional/local (if	numbers and lacks a clear	staffing and resources	with a clear mandate, and pre-
frameworks for	structures	applicable), and schools is	mandate; while	needs; coordination	and in-service training;
implementation		lacking	coordination mechanisms	mechanisms between the	coordination mechanisms
			between the national,	national, regional/local (if	between the national,
			regional/local (if	applicable), and school level	regional/local (if applicable),
			applicable), and school	are in place and functioning	and school level are in place
			level are in place, they are	in most instances	and fully functioning
			not fully functioning		
	School level management	Mechanisms for managing	National guidance on	Most schools have a	All schools have a mechanism
	and accountability	school feeding at the school	required mechanisms for	mechanism to manage	to manage school feeding,
	structures are in place	level are non-uniform and	managing school feeding	school feeding, based on	based on national guidance,
		national guidance on this is	are available at the school	national guidance	with pre- and in-service
		lacking	level, but these are not yet		training for relevant staff
			implemented fully		
Policy Goal 4: Design ar	<u> </u>			T-1 105 1 5 1 1	T 205 1 5 1 1
Quality assurance of	A functional monitoring	The importance of M&E is	A government M&E plan	The M&E plan for school	The M&E plan for school
programming and	and evaluation (M&E)	recognised, but government	exists for school feeding	feeding is integrated into	feeding is integrated into
targeting, modalities,	system is in place as part	systems are not yet in place	with intermittent data	national monitoring or	national monitoring or
and procurement	of the structure of the	for M&E of school feeding	collection and reporting	information management	information management
design, ensuring	lead institution and used	implementation	occurring especially at the	systems and data collection	systems and data collection
design that is both	for implementation and		national level	and reporting occurs	and reporting occurs
needs-based and cost-	feedback			recurrently at national and	recurrently at national,
effective				regional levels	regional and school levels;
					analysed information is shared
					and used to refine and update
					programs; baseline is carried
					out and program evaluations
					occur periodically

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
	Program design identifies appropriate target groups and targeting criteria corresponding to the national school feeding policy and the situation analysis	The need for targeting is recognised, but a situation analysis has not yet been undertaken that assesses school feeding needs and neither targeting criteria nor a targeting methodology has been established as yet	Targeting criteria and a targeting methodology is being developed corresponding to the national school feeding policy; a situation analysis assessing needs is incomplete as yet	Targeting criteria and a targeting methodology exists and is implemented corresponding to the national school feeding policy and a situation analysis assessing needs	Targeting criteria and a targeting methodology exists and is implemented corresponding to the national school feeding policy and situation analysis (including costings for various targeting and designs); M&E information is used to refine and update targeting and coverage on a
	Food modalities and the food basket correspond to the objectives, local habits and tastes, availability of local food, food safety (according to WHO guidelines), and nutrition content requirements	There is recognition of the need for national standards for food modalities and the food basket, but these do not exist yet	National standards on food modalities and the food basket have been developed and correspond to two or more of the following: objectives, local habits and tastes, availability of local food, food safety (according to WHO guidelines), and nutrition content requirements	National standards on food modalities and the food basket have been developed and correspond to objectives, local habits and tastes, availability of local food, food safety (according to WHO guidelines), and nutrition content requirements	periodic basis  National standards on food modalities and the food basket have been developed and correspond to objectives, local habits and tastes, availability of local food, food safety (according to WHO guidelines), and nutrition content requirements; M&E information is used to refine and update food modalities and food basket on a periodic basis

Policy Lever	Indicator	Latent	Emerging	Established	Advanced
	Procurement and logistics	There is recognition of the	National standards on	National standards on	National standards on
	arrangements are based	need for national standards	procurement and logistics	procurement and logistics	procurement and logistics
	on procuring as locally as	for procurement and	arrangements have been	arrangements have been	arrangements have been
	possible, taking into	logistics arrangements, but	developed and are based	developed and are based on	developed and are based on
	account the costs, the	these do not exist yet	on three or more of the	procuring as locally as	procuring as locally as possible,
	capacities of		following: procuring as	possible, taking into account	taking into account the costs,
	implementing parties, the		locally as possible, taking	the costs, the capacities of	the capacities of implementing
	production capacity in		into account the costs, the	implementing parties, the	parties, the production
	the country, the quality		capacities of	production capacity in the	capacity in the country, the
	of the food, and the		implementing parties, the	country, the quality of the	quality of the food, and the
	stability of the pipeline		production capacity in the	food, and the stability of the	stability of the pipeline; M&E
			country, the quality of the	pipeline	information is used to refine
			food, and the stability of		and update procurement and
			the pipeline		logistics arrangements
Policy Lever	Indicator	Latent	Emerging	Established	Advanced

Policy Goal 5: Community roles-reaching beyond schools					
Community	Community	Systems and	A school feeding	The school feeding	The school feeding
participation and	participates in school	accountability	management	management committee	management committee
accountability -	feeding program	mechanisms are not yet	committee exists but	comprises	comprises representatives
strong community	design,	in place for consultation	parent and community	representatives of	of teachers, parents, and
participation and	implementation,	with parents and	member participation	teachers, parents, and	community members and
ownership	management and	community members on	could be strengthened	community members	has clearly defined
(teachers, parents,	evaluation and	the design, monitoring	and awareness on the	and communities have	responsibilities and
children)	contributes resources	and feedback of the	opportunity to monitor	accountability	periodic training.
	(in-kind, cash or as	school feeding program	and feedback on the	mechanisms to hold	Accountability mechanisms
	labor)		school feeding program	school feeding programs	are in place by which
			is lacking	accountable at the	communities can hold
				school level	school feeding programs
					accountable at the school,
					regional, and national
					levels